## 1.1A: Current Year Variance Table

Local School System: Kent County Public Schools

Revenue Category		FY 19 Budget
Local Appropriation		\$17,228,878
Other Local Revenue		\$ 273,297
State Revenue		\$ 9,327,426
Federal Revenue	84.388: Title I - School Improvement	\$ -
	84.395: Race to the Top	\$ -
	84.010: Title I	\$ 594,336
	84.027: IDEA, Part B	\$ 463,851
		\$ -
Other Federal Funds		\$ 799,628
Other Resources/Tra	nsfers	\$ 695,000
Total		\$29,382,416

Instructions: Itemize expenditures by source (CFDA for ARRA funds, regular Title I and IDEA, restricted or unrestricted) in each of the assurance areas, mandatory cost of doing business, and other.

## Section B - Standards and Assessments

Reform Area 1: Adopting standards and assessments that prepare students to succeed in college and the workplace and to compete in the

Expenditures:	<u>Source</u>	<u>Amount</u>	<u>FTE</u>
Mid Level Admin Salaries	Unrestricted	\$ 779,341	11.425
Mid Level Admin Contract Services	Unrestricted	\$ 31,258	
Mid Level Admin Supplies	Unrestricted	\$ 17,017	
Mid Level Admin Other	Unrestricted	\$ 36,500	
Textbooks	Unrestricted	\$ 37,325	
Supplies-Media/Instruction/CTE	Unrestricted	\$ 187,744	
CTE Contract Services	Unrestricted	\$ 9,850	
Other Instructional Costs-Other Charges	Unrestricted	\$ 22,642	
Special Education-Supplies	Unrestricted	\$ 13,115	
Special Education-Other	Unrestricted	\$ 12,100	
Fixed Charges w/Standards & Assessments	Unrestricted	\$ 233,802	
Special Education-Supplies	84.027	\$ 113,851	
Fine Arts Initiatives	Restricted	\$ 3,822	
CTE Grant	Restricted	\$ 27,169 \$	1,525,536

## Section C - Data Systems to support instruction

<u>Reform Area 2:</u> Building data systems that measure student growth and success, and inform teachers and principals about how they can improve instruction.

Expenditures:	<u>Source</u>	<u>Amount</u>	<u>FTE</u>
Testing Supplies	Unrestricted	\$ 7,675	
Other Instructional Costs/CADD/Success for All	Unrestricted	\$ 127,000	
Discovery	Unrestricted	\$ 65,942	
Scoring	Unrestricted	\$ 9,200	
Wireless Access Data Points	Unrestricted	\$ 8,000 \$ 217,817	7

Section D: Great Teachers and Leaders	a and make into a effective key	and a construction of a construction of the co	
Reform Area 3: Recruiting, developing, rewarding	g, and retaining effective tea	acners and principals, especially	where they are needed most
Expenditures:	<u>Source</u>	Amount	FTE
Mid Level Admin Salaries	Unrestricted	\$ 779,341	11.425
Mid Level Admin Contract Services	Unrestricted	\$ 31,258	
Mid Level Admin Supplies	Unrestricted	\$ 17,017	
Mid Level Admin Other	Unrestricted	\$ 36,500	
Teachers/IA's	Unrestricted	\$ 9,577,233	159.74
Technology Equipment	Unrestricted	\$ 262,092	
Special Education Salaries	Unrestricted	\$ 2,172,758	39.3
Student Services-Salaries	Unrestricted	\$ 154,828	
Fixed Charges w/Salaries	Unrestricted	\$ 3,805,248	
Special Education Salaries	84.027	\$ 350,000	
Title IIA	Restricted	\$ 90,705	
Tide IIA	Restricted	Ş 90,705	\$ 17,270,360
Section E: Turning Around the Lowest Achieving S	chools		
Reform Area 4: Turning around our lowest-achiev	ring schools		
Expenditures:	Source	Amount	FTE
Other Instructional Costs-Contracts	Unrestricted	\$ 200,000	
Special Education-Contracts	Unrestricted	\$ 201,492	
Social &Pupil Services Workers	Unrestricted	\$ 256,114	4
Fixed Charges/Benefits w/Social Pupil Workers	Unrestricted	\$ 76,834	
Title I Salaries	84.01	\$ 344,932	6
Title I Fixed Charges	84.01	\$ 125,000	
Title I Supplies	84.01	\$ 115,000	
Title I Community Services	84.01	\$ 9,404	
Judy Center	Restricted	\$ 323,333	4
21st Century	Restricted	\$ 88,912	2
Title III Esl	Restricted	\$ 5,021	
Medical Assistance	Restricted	\$ 518,821	\$2,264,863
Mandatory Cost of Doing Business: Please itemize	mandatory costs not attrib	utable to an assurance area in th	is category. Refer to the
guidance for items considered mandatory costs.			
Expenditures:	Source	Amount	<u>FTE</u>
Administration Salaries	Unrestricted	\$ 712,763	
Administration Contract Services	Unrestricted Unrestricted	\$ 266,392 \$ 38,172	
Administration Supplies Administration Other Charges	Unrestricted	\$ 38,172 \$ 86,970	
Other Instructional Costs	Unrestricted		
Special Ed-Transfers	Unrestricted	\$ 52,766 \$ 445,000	
Pupil Personnel Services-Supplies	Unrestricted	\$ 443,000	
Pupil Personnel Services-Other	Unrestricted	\$ 4,100	
School Nurses/Supplies	Unrestricted	\$ 352,000	
Transportation-Salaries	Unrestricted	\$ 413,054	14.75
Transportation-Contract Services	Unrestricted	\$ 1,198,145	,
Transportation-Supplies	Unrestricted	\$ 51,825	
Transportation-Other Charges	Unrestricted	\$ 198,900	
Operation of Plant-Salaries	Unrestricted	\$ 740,276	19.7
Operation of Plant-Contract Services	Unrestricted	\$ 124,900	
Operation of Plant-Supplies	Unrestricted	\$ 65,000	
Operation of Plant-Other Charges	Unrestricted	\$ 794,501	

## DRAFT - For Discussion Purposes Only

Maintenance of Plant-Salaries	Unrestricted	\$ 230,796	4.55
Maintenance of Plant-Contracted Services	Unrestricted	\$ 162,746	
Maintenance of Plant-Supplies	Unrestricted	\$ <b>133,864</b>	
Maintenance of Plant-Other Charges	Unrestricted	\$ 3,650	
Maintenance of Plant-Equipment	Unrestricted	\$ 20,000	
Fixed Charges	Unrestricted	\$ <b>1,897,589</b>	
Capital Outlay	Unrestricted	\$ 102,912 \$ 8,097,221	
		\$ 29,382,416 \$ 29,382,416	
Other: Please itemize only those expenditures	not attributable to an assurance a	area or mandatory costs in this category. Trai	nsfers should
be included in this section.		in call of managery costs in ans category. That	isici's silodid
Expenditures:	Source	Amount	FTE
Experiment co.	<u> </u>	- Intomit	<u>- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1</u>
<u>Total</u>			

Tables are not intended to be completed in accordance with GAAP. Add lines if necessary.

Local School System:	Kent County	Public Schools				
			FY 2018	FY 2018 Final		
			Original	Budget		
			Budget			
Revenue			7/1/2017	6/30/18	<u>Change</u>	% Change
Local Appropriation			17,233,598	\$ 17,225,281	(8,317)	0%
State Revenue			9,403,395	\$ 9,237,353	(166,042)	-2%
Federal Revenue	84.010	84.010: Title I	574,561	\$ 567,773	(6,788)	-1%
Federal Revenue	84.027	84.027: IDEA, Pa	449,646	\$ 369,450	(80,196)	-22%
Other Federal Funds			627,614	\$ 811,578	183,964	23%
Other Local Revenue			218,292	\$ 296,144	77,852	26%
Other Resources/Transfers			729,164	\$ 482,340	(246,824)	-51%
Total			29,236,270	\$ 28,989,919	(246,351)	-0.85%

Change in Expenditures - Instructions: Itemize FY 2018 actual expenditures and FTE by source (CFDA for ARRA funds, regular Title I and IDEA, restricted or unrestricted) in each of the assurance areas, mandatory cost of doing business, and other.

Standards and Assessments		Expenditure		Actual				
Standards and Assessments	Assurance Area	Source	Description	Planned Expenditure	Expe			Actual FTE
Standards and Assessments	Standards and Assessments	Unrestricted	Mid Level Administration Salarie	761,162		756,969	11.5	11.5
Standards and Assessments	Standards and Assessments	Unrestricted	Mid Level Administration Contra	31,258	\$	29,755	-	
Standards and Assessments	Standards and Assessments	Unrestricted	Mid Level Administration Supplic	34,033	\$	15,728	-	
Standards and Assessments	Standards and Assessments	Unrestricted	Mid Level Administration Other	38,500	\$	22,435	-	
Standards and Assessments Unrestricted Special Education Supplies 11,904 \$ 11,781	Standards and Assessments	Unrestricted	Textbooks	37,325	\$	2,659	-	
Standards and Assessments Unrestricted Special Education Supplies 11,904 \$ 11,781 \$   Standards and Assessments Unrestricted Special Education Other 133,623 \$ 7,652   Standards and Assessments Unrestricted Fixed Charges 58,229 \$ 65,258   Standards and Assessments Restricted Fixed Charges 18,222 3,822   Standards and Assessments Restricted Perkins 28,442 28,442   Standards and Assessments Restricted Perkins 28,442 28,442   Standards and Assessments Restricted Perkins 28,442 28,442   Standards and Assessments Restricted Perkins 28,407 Special Education Supplies 7,871 74,625   Data Systems to Support Instruction Unrestricted Discovery R7,000 146,509   Data Systems to Support Instruction Unrestricted Discovery R7,000 97,276   Data Systems to Support Instruction Unrestricted Wireless Access Points R8,000 87,000 97,276   Data Systems to Support Instruction Unrestricted Wireless Access Points R9,000 97,276   Data Systems to Support Instruction Unrestricted Wireless Access Points R9,000 87,000 97,276   Test Teachers and Leaders Unrestricted Wireless Access Points R9,000 8,000   Great Teachers and Leaders Unrestricted Mid Level Administration Contra 31,258 9,755   Great Teachers and Leaders Unrestricted Mid Level Administration Supplic 31,5728 9,755   Great Teachers and Leaders Unrestricted Mid Level Administration Supplic 38,500 9,217,154 194,0 193,0   Great Teachers and Leaders Unrestricted Teachers/IA/S 9,455,009 9,217,154 194,0 193,0   Great Teachers and Leaders Unrestricted Teachers/IA/S 9,455,009 9,217,154 194,0 193,0   Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43,5 43,5   Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985   Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985   Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985   Great Teachers and Leaders R84,010   Great Teachers and Leaders R84,010   Great Teachers and Leaders R84,010   G	Standards and Assessments	Unrestricted	Supplies-Media/Instruction/CTE	154,154	\$	166,021	-	
Standards and Assessments Unrestricted Fixed Charges 58,29 55,258 - Standards and Assessments Restricted Fixed Charges 58,29 55,258 - Standards and Assessments Restricted Fine Arts Inititatives 3,822 3,822 5 Standards and Assessments Restricted Perkins 28,442 28,442 - Standards and Assessments Restricted Perkins 28,442 28,442 5 Standards and Assessments 84,027 Special Education Supplies 72,871 74,625 - Data Systems to Support Instruction Unrestricted Data Systems to Support Instruction Unrestricted Discovery Robust Support Instruction Unrestricted Wireless Access Points Robust Support Instruction Unrestricted Mid Level Administration Salarie Robust Support Instruction Wireless Access Points Robust Support Instruction Unrestricted Mid Level Administration Salarie Robust Support Instruction Robust Robust Support Instruction Robust Rob	Standards and Assessments	Unrestricted	CTE Contract Services	9,850	\$	18,799	-	
Standards and Assessments Restricted Fine Arts inititatives 3,822 3,822 3,822 5 andards and Assessments Restricted Fine Arts inititatives 3,822 3,822 3,822 5 andards and Assessments Restricted Perkins 28,442 28,4	Standards and Assessments	Unrestricted	Special Education Supplies	11,904	\$	11,781	-	
Standards and Assessments Restricted Fine Arts Inititatives 3,822 3,822 - Standards and Assessments Restricted Perkins 28,442 28,442 2- Standards and Assessments 84.027 Special Education Supplies 72,871 74,625 - Data Systems to Support Instruction Unrestricted Other Instructional Costs-CADD/: 127,000 146,509 - Data Systems to Support Instruction Unrestricted Discovery 7,871 76,825 - Data Systems to Support Instruction Unrestricted Discovery 9,87,000 97,276 - Data Systems to Support Instruction Unrestricted Discovery 9,87,000 87,000 97,276 - Data Systems to Support Instruction Unrestricted Discovery 9,87,000 8,000 8,000 8,000 8,000 97,276 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 8,000 9,000	Standards and Assessments	Unrestricted	Special Education Other	135,623	\$	7,652	-	
Standards and Assessments Restricted Standards and Assessments 84.027 Special Education Supplies 72,871 74,625 -  Data Systems to Support Instruction Unrestricted Testing Supplies 765 765 -  Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 -  Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 -  Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 -  Data Systems to Support Instruction Unrestricted Test Scoring 9,200 2,192 -  Data Systems to Support Instruction Unrestricted Test Scoring 9,200 2,192 -  Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 -  Great Teachers and Leaders Unrestricted Mild Level Administration Salarie 75,5669 11.5 11.5 6	Standards and Assessments	Unrestricted	Fixed Charges	58,229		65,258	-	
Standards and Assessments 84.027 Special Education Supplies 72,871 74,625 - Data Systems to Support Instruction Unrestricted Other Instructional Costs-CADD/: 127,000 146,509 - Data Systems to Support Instruction Unrestricted Other Instructional Costs-CADD/: 127,000 146,509 - Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 - Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Mid Level Administration Contra 31,258 29,755 - Data Systems to Support Instruction Unrestricted Teachers and Leaders Unrestricted Teachers/lA's 9,458,069 9,217,154 194.0 193.0	Standards and Assessments	Restricted	Fine Arts Inititatives	3,822		3,822	-	
Data Systems to Support Instruction Unrestricted Data Systems to Support Instruction Unrestricted Other Instructional Costs-CADD/. 127,000 146,509 -  Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 -  Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 -  Data Systems to Support Instruction Unrestricted Test Scoring 9,200 2,192 -  Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 -  Great Teachers and Leaders Unrestricted Mid Level Administration Salarie 761,162 756,969 11.5 11.5  Great Teachers and Leaders Unrestricted Mid Level Administration Supplis 34,033 15,728 -  Great Teachers and Leaders Unrestricted Mid Level Administration Supplis 34,033 15,728 -  Great Teachers and Leaders Unrestricted Mid Level Administration Other 38,500 22,435 -  Great Teachers and Leaders Unrestricted Teachers/IA/S 9,458,069 9,217,154 194.0 193.0  Great Teachers and Leaders Unrestricted Teachers/IA/S 9,458,069 9,217,154 194.0 193.0  Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5  Great Teachers and Leaders Unrestricted Student Services-Salary 137,569 150,206 -  Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 -  Great Teachers and Leaders 84.010 Coordinator 65,000 11,450 -  Great Teachers and Leaders 84.010 Coordinator 65,000 239,700 -  Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0  Great Teachers and Leaders Restricted Teacher Quality 127,841 10.0 10.0  Great Teachers and Leaders Restricted Teacher Unrestricted Special Education Salaries 350,000 239,700 -  Great Teachers and Leaders Restricted Teacher Unrestricted Special Education Salaries 350,000 239,700 -  Great Teachers and Leaders Restricted Teacher Quality 127,841 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10	Standards and Assessments	Restricted	Perkins	28,442		28,442	-	
Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 - Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 - Data Systems to Support Instruction Unrestricted Test Scoring 9,200 2,192 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 - Data Systems to Support Instruction Unrestricted Mid Level Administration Salarie 761,162 756,969 11.5 11.5 11.5 11.5 11.5 11.5 11.5 11.	Standards and Assessments	84.027	Special Education Supplies	72,871		74,625	-	
Data Systems to Support Instruction Unrestricted Discovery 87,000 97,276 2,192 2,192 2,193 2,194 3,194 3,194 3,195	Data Systems to Support Instruction	Unrestricted	Testing Supplies	765		765	-	
Data Systems to Support Instruction Unrestricted Data Systems to Support Instruction Unrestricted Wireless Access Points 8,000 8,000 6 6 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Data Systems to Support Instruction	Unrestricted	Other Instructional Costs-CADD/	127,000		146,509	-	
Data Systems to Support Instruction Unrestricted Great Teachers and Leaders Unrestricted Mid Level Administration Salarie 761,162 756,969 11.5 11.5 Great Teachers and Leaders Unrestricted Mid Level Administration Supplic 34,033 15,728 - Great Teachers and Leaders Unrestricted Mid Level Administration Supplic 34,033 15,728 - Great Teachers and Leaders Unrestricted Mid Level Administration Other 38,500 22,435 - Great Teachers and Leaders Unrestricted Teachers/IA'S 9,458,069 9,217,154 194.0 193.0 Great Teachers and Leaders Unrestricted Teachers/IA'S 9,458,069 9,217,154 194.0 193.0 Great Teachers and Leaders Unrestricted Teachology Equipment 262,092 227,708 - Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 242,000 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,	Data Systems to Support Instruction	Unrestricted	Discovery	87,000		97,276	-	
Great Teachers and Leaders Unrestricted Mid Level Administration Salarie: 761,162 756,969 11.5 11.5 Great Teachers and Leaders Unrestricted Mid Level Administration Contra 31,258 29,755 - Great Teachers and Leaders Unrestricted Mid Level Administration Supplic 34,033 15,728 - Great Teachers and Leaders Unrestricted Mid Level Administration Other 38,500 22,435 - Great Teachers and Leaders Unrestricted Teachers,IA'S 9,458,069 9,217,154 194.0 193.0 Great Teachers and Leaders Unrestricted Technology Equipment 262,092 227,708 - Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Coordinator 65,000 51,450 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around	Data Systems to Support Instruction	Unrestricted	Test Scoring	9,200		2,192	-	
Great Teachers and Leaders Unrestricted Mid Level Administration Contra 31,258 29,755 - Great Teachers and Leaders Unrestricted Mid Level Administration Supplic 34,033 15,728 - Great Teachers and Leaders Unrestricted Mid Level Administration Other 38,500 22,435 - Great Teachers and Leaders Unrestricted Teachers/lA's 9,458,069 9,217,154 194.0 193.0 Great Teachers and Leaders Unrestricted Teachers/lA's 9,458,069 9,217,154 194.0 193.0 Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Student Services-Salary 137,569 150,206 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 164,649 164,649	Data Systems to Support Instruction	Unrestricted	Wireless Access Points	8,000		8,000	-	
Great Teachers and Leaders Unrestricted Mid Level Administration Supplice 34,033 15,728 - Great Teachers and Leaders Unrestricted Mid Level Administration Other 38,500 22,435 - Great Teachers and Leaders Unrestricted Teachers/lA's 9,458,069 9,217,154 194.0 193.0 Great Teachers and Leaders Unrestricted Teachers/lA's 9,458,069 9,217,154 194.0 193.0 Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Student Services-Salary 137,569 150,206 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Coordinator 65,000 51,450 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Literacy Grant - 400,000 4.0 4.0 4.0 4.0 4.0 4.0 4.0	Great Teachers and Leaders	Unrestricted	Mid Level Administration Salarie	761,162		756,969	11.5	11.5
Great Teachers and Leaders Unrestricted Teachers/IA's 9,458,069 9,217,154 194.0 193.0 Great Teachers and Leaders Unrestricted Teachers/IA's 9,458,069 9,217,154 194.0 193.0 Great Teachers and Leaders Unrestricted Technology Equipment 262,092 227,708 - Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Coordinator 65,000 51,450 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 1	Great Teachers and Leaders	Unrestricted	Mid Level Administration Contra	31,258		29,755	-	
Great Teachers and Leaders Unrestricted Technology Equipment 262,092 227,708 - Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Student Services-Salary 137,569 150,206 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Coordinator 65,000 51,450 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Special Education Contracts 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Summer School-21st Century 169,769 84,331 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	Unrestricted	Mid Level Administration Supplie	34,033		15,728	-	
Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Student Services-Salary 137,569 150,206 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Coordinator 65,000 51,450 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	Unrestricted	Mid Level Administration Other	38,500		22,435	-	
Great Teachers and Leaders Unrestricted Special Education Salaries 2,184,659 2,100,412 43.5 43.5 Great Teachers and Leaders Unrestricted Student Services-Salary 137,569 150,206 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Coordinator 65,000 51,450 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	Unrestricted	Teachers/IA's	9,458,069		9,217,154	194.0	193.0
Great Teachers and Leaders Unrestricted Student Services-Salary 137,569 150,206 - Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Coordinator 65,000 51,450 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	Unrestricted	Technology Equipment	262,092		227,708	-	
Great Teachers and Leaders Unrestricted Fixed Charges 781,771 725,985 - Great Teachers and Leaders 84.010 Coordinator 65,000 51,450 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	Unrestricted	Special Education Salaries	2,184,659		2,100,412	43.5	43.5
Great Teachers and Leaders 84.010 Coordinator 65,000 51,450 - Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	Unrestricted	Student Services-Salary	137,569		150,206	-	
Great Teachers and Leaders 84.010 Interventialist 220,000 238,174 10.0 10.0 Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841 Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School 84.010 Tutor-Title I 169,769 84,331 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	Unrestricted	Fixed Charges	781,771		725,985	-	
Great Teachers and Leaders 84.027 Special Education Salaries 350,000 239,700 - Great Teachers and Leaders Restricted Teacher Quality 127,841  Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0  Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School 84.010 Tutor-Title I 169,769 84,331 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	84.010	Coordinator	65,000		51,450	-	
Great Teachers and Leaders Restricted Teacher Quality 127,841  Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0  Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	84.010	Interventialist	220,000		238,174	10.0	10.0
Turning Around Lowest Performing School Unrestricted Other Instructional Costs-Contra 250,000 189,004 - Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	84.027	Special Education Salaries	350,000		239,700	-	
Turning Around Lowest Performing School Unrestricted Special Education Contracts 201,492 233,958 - Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School 84.010 Tutor-Title 1 169,769 84,331 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Great Teachers and Leaders	Restricted	Teacher Quality			127,841		
Turning Around Lowest Performing School Unrestricted Social & Pupil Services Workers 132,032 148,632 2.0 2.0 Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School 84.010 Tutor-Title I 169,769 84,331 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5	Turning Around Lowest Performing School	Unrestricted	Other Instructional Costs-Contra	250,000		189,004	-	
Turning Around Lowest Performing School Unrestricted Fixed Charges 10,100 10,100 - Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School 84.010 Tutor-Title I 169,769 84,331 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5	Turning Around Lowest Performing School	Unrestricted	Special Education Contracts	201,492		233,958	-	
Turning Around Lowest Performing School Restricted Instructional Assistants 242,000 242,000 - Turning Around Lowest Performing School Restricted Judy Center 323,333 32,333 - Turning Around Lowest Performing School Restricted Summer School-21st Century 164,649 164,649 - Turning Around Lowest Performing School 84.010 Tutor-Title I 169,769 84,331 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Turning Around Lowest Performing School	Unrestricted	Social & Pupil Services Workers	132,032		148,632	2.0	2.0
Turning Around Lowest Performing School Restricted  Judy Center  323,333  32,333  - Turning Around Lowest Performing School Restricted  Summer School-21st Century  164,649  164,649  - Turning Around Lowest Performing School 84.010  Tutor-Title I  169,769  84,331  - Turning Around Lowest Performing School Restricted  Literacy Grant  Administration Salaries  704,879  716,346  10.5	Turning Around Lowest Performing School	Unrestricted	Fixed Charges	10,100		10,100	-	
Turning Around Lowest Performing School Restricted  Summer School-21st Century  164,649  164,649  - Turning Around Lowest Performing School 84.010  Tutor-Title I  Turning Around Lowest Performing School Restricted  Literacy Grant  Mandatory Cost of Doing Business  Unrestricted  Summer School-21st Century  164,649  169,769  84,331  - 400,000  4.0  4.0  4.0  1.5  1.5  1.5	Turning Around Lowest Performing School	Restricted	Instructional Assistants	242,000		242,000	-	
Turning Around Lowest Performing School 84.010 Tutor-Title I 169,769 84,331 - Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Turning Around Lowest Performing School	Restricted	Judy Center	323,333		32,333	-	
Turning Around Lowest Performing School Restricted Literacy Grant - 400,000 4.0 4.0 Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Turning Around Lowest Performing School	Restricted	Summer School-21st Century	164,649		164,649	-	
Mandatory Cost of Doing Business Unrestricted Administration Salaries 704,879 716,346 10.5 10.5	Turning Around Lowest Performing School	84.010	Tutor-Title I	169,769		84,331	-	
•	Turning Around Lowest Performing School	Restricted	Literacy Grant	-		400,000	4.0	4.0
Mandatory Cost of Doing Business Unrestricted Administration Contract Services 273,892 312,795 -	Mandatory Cost of Doing Business	Unrestricted	Administration Salaries	704,879		716,346	10.5	10.5
	Mandatory Cost of Doing Business	Unrestricted	Administration Contract Services	273,892		312,795	-	

		Expenditure		Actual		
Assurance Area	Source	Description	Planned Expenditure	Expenditure	Planned FTE	Actual FTE
Mandatory Cost of Doing Business	Unrestricted	Administration Supplies	38,175	21,293	-	
Mandatory Cost of Doing Business	Unrestricted	Administration Other Charges	86,970	111,970	-	
Mandatory Cost of Doing Business	Unrestricted	Other Instructional Costs	48,282	47,849	-	
Mandatory Cost of Doing Business	Unrestricted	Other Instructional Costs-Transfer	rs	75,214		
Mandatory Cost of Doing Business	Unrestricted	Special Ed-Transfers	495,000	425,224	-	
Mandatory Cost of Doing Business	Unrestricted	Pupil Personnel Services Supplies	900	1,033	-	
Mandatory Cost of Doing Business	Unrestricted	Pupil Personnel Other Charges	4,100	2,986	-	
Mandatory Cost of Doing Business	Unrestricted	School Nurses/Supplies	352,000	352,889	-	
Mandatory Cost of Doing Business	Unrestricted	Transportation-Salaries	106,891	396,052	2.0	2.0
Mandatory Cost of Doing Business	Unrestricted	Transportation-Contracted Servi	1,676,566	1,280,488	-	
Mandatory Cost of Doing Business	Unrestricted	Transportation-Supplies	6,250	65,369	-	
Mandatory Cost of Doing Business	Unrestricted	Transportation-Other Charges	38,700	174,018	-	
Mandatory Cost of Doing Business	Unrestricted	Operation of Plant-Salaries	736,491	738,764	20.0	20.0
Mandatory Cost of Doing Business	Unrestricted	Operation of Plant-Contract Serv	143,900	116,628	-	
Mandatory Cost of Doing Business	Unrestricted	Operation of Plant-Supplies	55,000	57,055	-	
Mandatory Cost of Doing Business	Unrestricted	Utilities	766,862	799,496	-	
Mandatory Cost of Doing Business	Unrestricted	Insurance	58,789	56,051	-	
Mandatory Cost of Doing Business	Unrestricted	Communications	75,350	69,905	-	
Mandatory Cost of Doing Business	Unrestricted	Operation of Plant-Other Charges	500	500	-	
Mandatory Cost of Doing Business	Unrestricted	Maintenance of Plant-Salaries	210,082	223,778	4.5	4.5
Mandatory Cost of Doing Business	Unrestricted	Repairs & Maintenance	296,610	275,247	-	
mandatory Cost of Doing Business	Unrestricted	Maintenance of Plant-Supplies		94,281		
Mandatory Cost of Doing Business	Unrestricted	Maintenance of Plant-Other Char	3,650	10,075	-	
Mandatory Cost of Doing Business	Unrestricted	Equipment Replacement	20,000	16,625	-	
Mandatory Cost of Doing Business	Unrestricted	Fixed Charges/Benefits	5,213,465	5,080,065	-	
Mandatory Cost of Doing Business	Unrestricted	Food Service Transfer	4,500	4,500	-	
Mandatory Cost of Doing Business	Unrestricted	Consolidation Expenditures	191,980	174,252	-	
Mandatory Cost of Doing Business	Unrestricted	Inspections	15,000	3,680	-	
Mandatory Cost of Doing Business	Unrestricted	Building Repairs	38,292	38,291	-	
Mandatory Cost of Doing Business	Restricted	Special Ed Grants		131,042	2.0	2.0
Mandatory Cost of Doing Business	84.010	Fixed Charges/Benefits	113,692	100,986	-	
Mandatory Cost of Doing Business	84.010	Contract Services		29,139		
Mandatory Cost of Doing Business	84.010	Title I Supplies/Other	6,100	63,693	-	
Mandatory Cost of Doing Business	84.027	Fixed Charges/Benefits	26,775	55,125		
Totals			29,236,270	28,989,919		